

2021-2022 ONE FUND SPENDING PLAN

	2019-2020 Actual	2020-2021 Budget	2020-2021 Actual	2021-2022 Budget
Operating Revenue				
Offering	\$ 3,210,114	\$ 3,300,000	\$ 2,943,236	\$ 3,200,000
Other Income	\$ 20,113	\$ 11,000	\$ 5,220	\$ 410,044
Revenue Total:	\$ 3,230,227	\$ 3,311,000	\$ 2,948,456	\$ 3,610,044
Operating Expense				
Benevolence (10% of Offering)	\$ (321,011)	\$ (330,000)	\$ (292,256)	\$ (361,004)
Mortgage Interest	\$ (141,361)	\$ (95,988)	\$ (95,762)	\$ (85,919)
Property / Maintenance	\$ (261,845)	\$ (285,572)	\$ (234,498)	\$ (258,028)
Administration	\$ (86,165)	\$ (91,712)	\$ (80,036)	\$ (89,352)
Contracted Services	\$ (62,558)	\$ (100,000)	\$ (139,948)	\$ (117,700)
Other	\$ (33,447)	\$ (15,700)	\$ (11,787)	\$ (16,400)
Expense Total:	\$ (585,376)	\$ (588,972)	\$ (562,031)	\$ (567,399)
Net Operating:	\$ 2,323,840	\$ 2,392,028	\$ 2,094,169	\$ 2,681,641
Salaries & Benefits	\$ (2,173,870)	\$ (2,074,317)	\$ (1,939,718)	\$ (2,132,963)
Salaries % of Offering	67.7%	62.9%	65.9%	66.7%
Cash Flow Before Ministries:	\$ 149,970	\$ 317,710	\$ 154,451	\$ 548,678
Ministries				
Missions	Revenue: \$ 461,294	\$ 36,000	\$ 151,379	\$ 66,000
	Expenses: \$ (460,775)	\$ (37,000)	\$ (146,096)	\$ (66,200)
	Net: \$ 519	\$ (1,000)	\$ 5,283	\$ (200)
Outreach	Revenue: \$ -	\$ -	\$ -	\$ -
	Expenses: \$ (2,007)	\$ (3,110)	\$ (276)	\$ (2,125)
	Net: \$ (2,007)	\$ (3,110)	\$ (276)	\$ (2,125)
Communications	Revenue: \$ 1,281	\$ 1,200	\$ -	\$ -
	Expenses: \$ (12,450)	\$ (18,086)	\$ (9,918)	\$ (10,670)
	Net: \$ (11,169)	\$ (16,886)	\$ (9,918)	\$ (10,670)
Café	Revenue: \$ 46,801	\$ 16,235	\$ 980	\$ 21,975
	Expenses: \$ (32,427)	\$ (9,916)	\$ (2,388)	\$ (21,975)
	Net: \$ 14,374	\$ 6,319	\$ (1,408)	\$ -
Worship	Revenue: \$ 3,593	\$ 1,800	\$ 360	\$ 1,300
	Expenses: \$ (41,289)	\$ (30,925)	\$ (25,723)	\$ (30,085)
	Net: \$ (37,696)	\$ (29,125)	\$ (25,363)	\$ (28,785)
Fellowship	Revenue: \$ 26,527	\$ 20,600	\$ 23,810	\$ 29,054
	Expenses: \$ (43,768)	\$ (24,000)	\$ (24,125)	\$ (31,323)
	Net: \$ (17,241)	\$ (3,400)	\$ (315)	\$ (2,269)
Adult	Revenue: \$ 8,968	\$ 15,525	\$ 7,805	\$ 15,075
	Expenses: \$ (16,712)	\$ (34,065)	\$ (17,822)	\$ (31,104)
	Net: \$ (7,744)	\$ (18,540)	\$ (10,017)	\$ (16,029)
Preschool	Revenue: \$ 285,883	\$ 309,968	\$ 362,366	\$ 322,355
	Expenses: \$ (295,222)	\$ (308,951)	\$ (353,324)	\$ (318,056)
	Net: \$ (9,339)	\$ 1,017	\$ 9,042	\$ 4,299
Children	Revenue: \$ 10,126	\$ 19,680	\$ 13,624	\$ 24,610
	Expenses: \$ (20,614)	\$ (31,369)	\$ (11,877)	\$ (40,275)
	Net: \$ (10,488)	\$ (11,689)	\$ 1,747	\$ (15,665)
Students	Revenue: \$ 37,081	\$ 30,800	\$ 14,405	\$ 63,500
	Expenses: \$ (57,491)	\$ (41,480)	\$ (20,589)	\$ (73,780)
	Net: \$ (20,410)	\$ (10,680)	\$ (6,184)	\$ (10,280)
Fusion	Revenue: \$ 531	\$ -	\$ -	\$ -
	Expenses: \$ (4,387)	\$ (4,787)	\$ (2,370)	\$ (5,340)
	Net: \$ (3,856)	\$ (4,787)	\$ (2,370)	\$ (5,340)
Family Life	Revenue: \$ -	\$ -	\$ -	\$ 3,550
	Expenses: \$ -	\$ (5,200)	\$ (3,762)	\$ (11,925)
	Net: \$ -	\$ (5,200)	\$ (3,762)	\$ (8,375)
Congregational Care	Revenue: \$ -	\$ 1,800	\$ 260	\$ 790
	Expenses: \$ -	\$ (5,225)	\$ (2,800)	\$ (3,460)
	Net: \$ -	\$ (3,425)	\$ (2,540)	\$ (2,670)
Ministries Total	Revenue: \$ 882,085	\$ 453,608	\$ 574,989	\$ 548,209
	Expenses: \$ (987,142)	\$ (554,114)	\$ (621,070)	\$ (646,318)
Net:	\$ (105,057)	\$ (100,506)	\$ (46,081)	\$ (98,109)
Loan Principal*	\$ (212,923)	\$ (207,722)	\$ (319,962)	\$ (213,200)
Transfer to Capital Reserve / Restricted Account	\$ -	\$ -	\$ -	\$ (237,000)
Transfer from Capital Reserve / Restricted Account	\$ 118,526	\$ -	\$ -	\$ -
One-time Expenses	\$ (29,569)	\$ -	\$ (32,515)	\$ -
Transfer from Reserves*	\$ -	\$ -	\$ 132,000	\$ -
TOTAL CASH FLOW:	\$ (79,053)	\$ 9,482	\$ (112,107)	\$ 369

*Includes \$112K paydown of debt from existing reserves in conjunction with refinancing of existing mortgages in 2020-2021